

VAP Penetration

1997 Objective:

Increase VAP penetration in contracted calls.

Results:

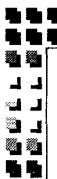
1996

70%

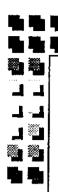
1997 YTD

82%





1997 Share Performance



YTD 1997 Share Performance

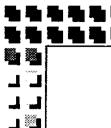
AIM Buffalo Region (All Outlets)

			97 YTD	97	97 YTD vs.
Brand	<u>96 Base</u>	<u>97 YTD</u>	<u>vs. 96 Base</u>	Objective	Objective
RJR FP SOM	13.55	13.30	25	13.55	25
Camel (x-reg) SOM	3.52	3.66	+.14	4.12	46
Winston SOM	5.03	4.94	09		
Doral SOC	14.80	15.52	+.72	16.53	-1.01
RJR Savings SOC	31.35	30.91	44		

Through August



21861 2206

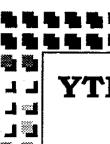


YTD 1997 Volume Performance

	YTD 97	YTD 97
	Cases	vs. 96
Camel (x-reg)	57.493	+12.49%
Winston	76,590	-2.12%
Salem	48,779	22%
RJR Full Price	213,642	+1.50%
Doral	63,362	+2.29%
Monarch	37,169	-7.83%
Forsyth	21,785	-21.97%
RJR Savings	124,460	-6.52%
RJR Total	338,103	-1.60%

Through September





YTD 1997 RJR Volume Performance vs. Industry % Change YTD vs. YTD 96

Industry RJR

Full Price + 3.66 + 1.50

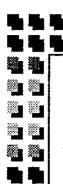
Savings - 5.45 - 6.52

Total + 1.15 - 1.60

Through August



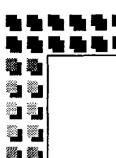
1997 Product Availability



YTD 1997 Product Availability

·	Objective *	1996	YTD 1997
New Brand			
Introductions:			
Red Kamel	95%	N/A	73%
Doral Box	95%	N/A	60%
Key Box Styles:			
Camel Lt Box	95%	94%	96%
Camel Filter Box	95%	94%	97%
Winston Box	95%	93%	95%
Winston Lt Box	95%	80%	89%
* 75 CPW calls			

• Availability for all National and Region Specific brands has increased during 1997



1997 Presence



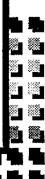
Package Outlet Presence

1997 Objective:

- 1) Maintain Year End 1996 Pack Outlet Universe
- 2) Gain Additional Footprints (68% of Pack Contracts with 2 FPD's)

Results:

- Pack Outlet CIV under contract decreased slightly. 53% YTD vs. 1996
- 64% of package contract have 2 FPD's. +16% vs. 1996





Traditional Carton Outlet Presence

1997 Objective:

- 1) Maintain critical presence and merchandising in targeted key players.
- 2) Reduce contractual liability in non-player accounts:

Results:

• Traditional carton outlet CIV under contract decreased 13% YTD vs. 1996.





Cigarette / Tobacco Store Presence

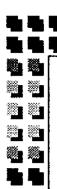
1997 Objective:

Maintain Year End 1996 CTS Presence.

Results:

- CTS Outlet CIV under contract decreased slightly. 1.26% vs. 1996
- 68 New CTS Outlets have opened YTD.





PM Exclusive Lockout

1997 Objective:

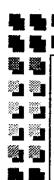
Maintain/decrease present CIV where we are locked out.

	<u>1996</u>	1997 YTD
% CIV Lockout	9.	
Chain & Independent Accounts	12%	12%
% CIV Lockout Independent Accounts	7%	7%

Promotion

51861 2216

では中です。 一日の世界の神経の神経の神経のなると



Retail Accrual Match

1997 Objective:

- 1) 50% match in contracted package accounts.
- 2) 50% match in contracted traditional carton accounts.
- 3) 100% match in contracted CTS/RS accounts.

Results: *

	<u>1996</u>	<u>1997 YTD</u>
Pack	22%	40%
Traditional Carton	17%	55%
CTS/RS	55%	79%



^{*} Independent Calls